



2026-02-12

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235 rue Queen  
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Corporation number: **000494-4**  
Numéro de société :

Request ID: **19990189**  
Numéro de la demande :

Your reference:  
Votre référence :

RE: By-law amendments  
**Greater Kingston Chamber of  
Commerce**

Objet : Modifications des règlements administratifs  
**Greater Kingston Chamber of Commerce**

The by-law amendments have received ministerial approval as of 2026-01-15.

Les modifications des règlements administratifs ont reçu l'approbation ministérielle le 2026-01-15.

A by-law relating generally to the conduct of the affairs of  
**Greater Kingston Chamber of Commerce**  
(referred to herein as either the "Board of Trade" or  
the "Chamber")

As approved at a meeting of the Members duly called as of  
January 13, 2025

**WHEREAS:**

- A. The objects of the Chamber shall be to maintain and improve trade and commerce, conservation and good management of community resources and to promote the economic, commercial, industrial, agricultural and environmental welfare of the metropolitan area of the City of Kingston and the surrounding district.
- B. The Chamber shall promote good government and sound legislation at all levels of government.
- C. The Chamber shall believe in and support free enterprise and Canadian unity.

**NOW THEREFORE, BE IT ENACTED** as a by-law of the Chamber as follows:

## **Definitions and Interpretation**

### **1. Definitions**

In this By-Law and in all other By-Laws of the Chamber, unless the context otherwise requires:

**"Act"** means the Boards of Trade Act (R.S.C., 1985, c. B-6) and any statute that may be substituted, as amended from time to time;

**"Board of Directors"** means the Council, as that term is defined in the Act, of the Chamber and as more particularly set-out in these By-Laws;

**"By-Laws"** means this By-Law and any other by-law of the Chamber as amended and which are, from time to time, in force and effect;

**"Certificate of Formation"** means the certificate of formation certified by the Minister evidencing the existence of the Chamber;

**"Chair"** means the Chair of the Chamber Board of Directors, and means "President" as used in the Act;

**"Code of Ethics"** has the meaning ascribed to it in Section 40 hereof;

**"Committee Member"** means a member of any committee or other advisory body of the Board of Directors.

**"Director"** means a member of the Board of Directors and, for further certainty, includes the Chair, Vice-Chair and Secretary elected in accordance with the Act;

**"District"** means the area within and for which the Chamber was established as set out in the Chamber's Certificate of Formation or as defined by the Governor in Council, and includes any change

in district that may be approved by the Governor in Council from time to time;

**"Meeting of Members"** includes a Quarterly Meeting, Annual General Meeting, special general meeting or other general meeting of Members of the Chamber;

**"Member"** means an individual or organization that has been accepted as a Member of the Chamber in accordance with the Act and these By-Laws;

**"Minister"** means the federal Cabinet Minister who is responsible for the administration of the Act;

**"Officer" or "Officers"** means the Chair, Vice-Chair, Secretary, Treasurer (if a Treasurer has been appointed) and any one or more other persons, respectively, who have been appointed as officers of the Chamber in accordance with the By-Laws;

**"Ordinary Resolution"** means a resolution passed by a majority of the votes cast on that resolution;

**"Quarterly Meetings"** means the four (4) quarterly Meetings of Members in a calendar year that are required by the Act, each a "Quarterly Meeting";

**"Special Resolution"** means a resolution passed by a majority of not less than two-thirds (2/3) of the votes cast on that resolution;

**"Vice-Chair" means the Vice-Chair of the Board of Directors and means "Vice- President" as used in the Act.**

## **2. Interpretation**

In the interpretation of this By-Law, words in the singular include the plural and vice-versa, words in one gender include all genders, and "person" includes an individual, body corporate, partnership, trust and unincorporated organization. Other than as specified above, words and expressions defined in the Act have the same meanings when used in these by-laws.

## **Business of the Chamber**

### **3. Corporate seal**

The Chamber may have a corporate seal in the form approved from time to time by the Board of Directors. If a corporate seal is approved by the Board of Directors, the Chief Executive Officer shall be the custodian of the corporate seal.

### **4. Location of the registered office**

The registered office of the Chamber shall be in the District.

### **5. Books and records**

The Board of Directors shall see that all necessary books and records of the Chamber required by the By-Laws or by any applicable statute or law are regularly and properly kept. The books and records shall be available at all reasonable hours to any Member of the Chamber free of any charge.

## **6. Execution of documents**

Deeds, transfers, assignments, contracts, obligations and other instruments in writing requiring execution by the Chamber may be signed by any two (2) Officers In addition, the Board of Directors may from time to time direct the manner in which and the person or persons by whom a particular document or type of document shall be executed. Any person authorized to sign any document may affix the corporate seal (if any) to the document. Any signing officer may certify a copy of any instrument, resolution, By-Law or other document of the Chamber to be a true copy.

## **7. Financial year end**

The financial year end of the Chamber shall be December 31 in each year.

## **8. Banking arrangements**

The banking business of the Chamber shall be transacted at a bank, trust company or other firm or corporation carrying on a banking business in Canada or elsewhere as the Board of Directors may designate, appoint or authorize from time to time by resolution. The banking business or any part of it shall be transacted by an Officer or Officers of the Chamber and/or other persons as the Board of Directors may by resolution from time to time designate, direct or authorize.

## **9. Appointment of auditor**

The Members shall, at the Annual General Meeting of Members in each year, appoint an auditor. In each year the appointed auditor

shall conduct an annual audit of the accounts and annual financial statements of the Chamber for report to the Members at the Annual General Meeting of Members for the next year. An appointed auditor shall hold office until the next Annual General Meeting of Members provided that the Board of Directors may fill any casual vacancy in the office of auditor. Any remuneration of the auditor shall be fixed by the Board of Directors.

## **10. Borrowing powers**

The Board of Directors may, without authorization of the Members,

- borrow money on the credit of the Chamber;
- issue, reissue, sell, pledge or hypothecate debt obligations of the Chamber;
- give a guarantee on behalf of the Chamber; and
- mortgage, hypothecate, pledge or otherwise create a security interest in all or any property of the Chamber, owned or subsequently acquired, to secure any debt obligation of the Chamber.

## **11. Non-partisan/non-sectarian**

The Chamber shall be non-partisan and non-sectarian and shall not lend its support to any candidate for public office.

## **Membership in the Chamber**

## **12. Membership conditions**

Membership in the Chamber shall be available only to:

- an individual, whether resident in the District or not, who is directly or indirectly engaged or interested in trade, commerce or the economic and social welfare of the District;
- a society, body corporate or organization who is directly or indirectly engaged or interested in trade, commerce or the economic and social welfare of the District; or
- an individual, society, body corporate or organization who is not referred to above, but is recommended by the Board of Directors for membership in the Chamber at any Meeting of the Members.

## **13. Admission of Members**

An individual or organization proposed for membership in the Chamber pursuant to the section on membership conditions of this By-Law is only admitted to membership in the Chamber if the proposed Member so consents and their membership is approved at a Meeting of the Members by Special Resolution of the Members. An individual or organization so admitted to membership in the Chamber is a Member with all the related rights and obligations immediately as of the receipt of such approval.

## **14. When membership dues are payable**

Members shall be notified in writing of the subscription amounts or membership dues at any time payable by them and, if any are not paid within 120 days of their due date the Members in default

shall automatically cease to be Members of the Chamber. All membership dues are non-refundable.

## **15. Termination and withdrawal of membership**

A membership in the Chamber is terminated when:

- the Member dies, or, in the case of a Member that is an organization or a corporation, the organization is disbanded or the corporation is dissolved;
- a Member fails to maintain any qualifications for membership described in the section on membership conditions of this By-law;
- the Member retires or resigns by providing ten (10) days written notice of such resignation to the Secretary of the Chamber and satisfying any lawful liability outstanding against such Member on the books of the Chamber at the time of such written notice; and
- the Member is expelled in accordance with any section on discipline of Members of this By-law or is otherwise terminated in accordance with the Act or By-laws.

## **16. Effect of termination and withdrawal of membership**

Upon any termination of membership, the rights of the Member, including any rights in the property of the Chamber, automatically cease to exist.

## **17. Discipline of Members**

The Board of Directors shall have authority to suspend or expel any Member from the Chamber for any one or more of the following grounds:

- violating any provision of the Certificate of Formation, By-Laws, or written policies of the Chamber;
- carrying out any conduct which may be detrimental to the Chamber as determined by the Board of Directors in its sole discretion;
- for any other reason that the Board of Directors in its sole and absolute discretion considers to be reasonable, having regard to the purpose of the Chamber.

In the event that the Board of Directors determines that a Member should be expelled or suspended from membership in the Chamber, the Chair, or such other Officer as may be designated by the Board of Directors, shall provide twenty (20) days' notice of suspension or expulsion to the Member and shall provide reasons for the proposed suspension or expulsion. The Member may make written submissions to the Chair, or such other Officer as may be designated by the Board of Directors, in response to the notice received within such twenty (20) day period. In the event that no written submissions are received by the Chair, the Chair, or such other Officer as may be designated by the Board of Directors, may proceed to notify the Member that the Member is suspended or expelled from membership in the Chamber. If written submissions are received in accordance with this provision, the Board of Directors will consider such submissions in arriving at a final decision and shall notify the Member concerning such final decision within a further twenty (20) days from the date of receipt of the submissions. The decision of the Board of Directors shall be final and binding on the Member, without any further right of appeal.

## **18. Membership transferability**

A membership in the Chamber may not be transferred.

## **Meetings of Members**

### **19. Quarterly Meetings of the Members**

In each calendar year the Chamber shall hold four (4) Quarterly Meetings of the Members.

### **20. Annual General Meeting of Members**

An Annual General Meeting of Members shall be held within 120 days of the end of each fiscal year and at this meeting the following items shall be put before the Members for consideration:

- The election of the Chair, Vice-Chair, Secretary, Treasurer (if appointment) and at least 8 other Directors of the Chamber
- The appointment of auditors of the Chamber;
- The annual report of the Chair of the Chamber;
- Annual financial statements and auditor's report of the Chamber;
- The annual report of the Treasurer of the Chamber (if a Treasurer has been appointed).

### **21. Special Meetings of the Members**

In addition to the Quarterly Meetings, the Board of Directors or a majority of Members of the Chamber may call a Special Meeting of the Members. In the event that the Members

requisition a Special Meeting of the Members, the Directors shall arrange for such meeting without delay.

## **22. Notice of Meetings of Members**

Notice of the time, date and place of a Quarterly, Annual or Special Meeting of Members shall be given to each Member during a period of ten (10) to fourteen (14) days before the day on which the meeting is to be held by publication of a notice through one newspaper or otherwise, as is thought necessary by the Board of Directors and by one (1) or more of the following options:

- by delivery personally to the Member to whom it is to be given or if delivered to such Member's address as shown in the records of the Chamber;
- by mail at each Member's recorded address by prepaid ordinary or air mail; or
- if sent to each Member by telephonic, electronic or other communication facility at such Member's recorded address for that purpose.

If an electronic means is to be used, each Member receiving an electronic notice or other document must consent to such method of communication and designate an information system for the receipt of the electronic notice or other document. For each Member who has not consented, a copy of the notice or other document is to be sent to that Member.

Where the business to be considered at a Meeting of the Members is any business other than the election of directors, appointment of auditors, annual report of the Chair, the

consideration of the financial statements and auditor's report, and the Treasurer's report (if a Treasurer has been appointed), the notice of meeting shall include enough information on that business so that Members may make a reasoned decision in respect of such business.

#### **19. Absentee voting at Meetings of Members**

A Member entitled to vote at a Meeting of Members may vote by proxy or by means of a telephonic, electronic or other communication facility if the operation of the meeting permits:

- the votes to be gathered in a manner that permits their subsequent verification; and
- the tallied votes to be presented to the Chamber without it being possible for the Chamber to identify how each Member voted.
- Except for the Chair who can hold an unlimited number of proxies, each Member present cannot carry more than two (2) proxies.
- A proxy shall be signed by the Member and shall indicate whether the person holding the proxy can vote on all matters to be considered at the Meeting or only specified matters.
- A proxy shall be signed by the Member and shall indicate whether the person holding the proxy can vote on all matters to be considered at the Meeting or only specified matters.

#### **24. Place of Meeting of Members**

Meetings of the Members shall be held at any place within the District.

## **25. Persons entitled to be present at Meetings of Members**

The only persons entitled to be present at a Meeting of Members shall be: the Members; the Directors, which include the Chair, Vice- Chair and Secretary; the other Officers; the auditor; and such other persons who are entitled or required under any provision of the Act or By-Laws to be present at the meeting. Any other person may be admitted only on the invitation of the chair of the meeting or by an Ordinary Resolution of the Members.

## **26. Persons entitled to be present at Meetings of Members**

The Chair shall chair all Meetings of the Members or, in the absence of the Chair, the Vice-Chair. In the event that the Chair and Vice-Chair of the Board of Directors are absent, any other Director chosen by the Board of Directors may preside.

## **27. Quorum at Meeting of Members**

A quorum at any meeting of the Members shall be 20 of the Members. If a quorum is present at the opening of a Meeting of Members, the Members present may proceed with the business of the meeting even if a quorum is not present throughout the meeting.

## **28. Voting at Meeting of Members**

Each Member shall be entitled to exercise one (1) vote at all Meetings of the Members. Where a Member is an

organization, such Member shall designate, in the form required by the Chamber, an individual to exercise the vote on its behalf.

At any Meeting of the Members, a majority of the Members present are competent to do and perform all acts that either under the Act or the By-Laws are or shall be directed to be done at a Meeting of the Members. At any Meeting of Members every question shall be determined by an Ordinary Resolution, unless otherwise provided by the By-Laws or by the Act.

### **29. In case of an equality of votes**

In case of an equality of votes either on a show of hands or on a ballot or on the results of electronic voting, the chair of the meeting in addition to an original vote shall have a second or casting vote.

### **30. Participation by electronic means at Meeting of Members**

If the Chamber chooses to make available a telephonic, electronic or other communication facility that permits all participants to communicate adequately with each other during a Meeting of Members, any person entitled to attend such meeting may participate in the meeting by means of such telephonic, electronic or other communication facility. A person participating in a meeting by such means is deemed to be present at the meeting. Notwithstanding any other provision of this By-Law, any person participating in a

Meeting of Members pursuant to this provision who is entitled to vote at that meeting may vote by means of any telephonic, electronic or other communication facility that the Chamber has made available for that purpose.

### **31. Meeting of Members held entirely by electronic means**

If the Directors or Members of the Chamber call a Meeting of Members pursuant to the Act or the By-Laws, those Directors or Members, as the case may be, may determine that the meeting shall be held entirely by means of a telephonic, electronic or other communication facility that permits all participants to communicate adequately with each other during the meeting.

## **Board of Directors of the Chamber**

### **32. Number of Directors**

The Chamber shall be managed by the Board of Directors, which shall consist of:

- a Chair, Vice-Chair, Secretary and Treasurer (if a Treasurer is appointed), all of whom shall be elected from amongst the Members by the Members by Ordinary Resolution at the Annual General Meeting of the Members in each year; and
- A minimum of 8 and a maximum of 13 other Directors, all of whom shall be elected from amongst the Members by the Members by Ordinary Resolution at the Annual General Meeting of the Members in each year.

For further certainty, the Chair, Vice-Chair and Secretary are Directors within the meaning of the Act and this By-Law.

### **33. Qualifications of Directors**

Only Members may serve as Directors of the Chamber.

### **34. Term of office of Directors**

The Directors shall be elected to hold office for a term of one (1) year, expiring not later than the close of the Annual General Meeting in the calendar year following their election, or until they are removed from office or vacate it as specified under these By-laws.

### **35. Number of terms of Office of Directors**

A director shall not be eligible to serve more than eight (8) consecutive terms.

### **36. Failure to elect Directors**

In the event that Directors are not elected at the Annual General Meeting in a calendar year:

- the Directors may be elected at any Meeting of Members of the Chamber; and
- the Directors then in office shall remain in office until their successors are elected.

### **37. Oath of Office**

The Chair and Vice-Chair of the Chamber, before starting the duties of their office, shall take and subscribe before the mayor of the city or town constituting the District, or before

any justice of the peace, take an oath or affirmation in the following form:

"I swear that I will faithfully and truly perform my duty as [\* ] of the Greater Kingston Chamber of Commerce and that I will, in all matters connected with the discharge of that duty, do all things, and only such things, as I truly and conscientiously believe to be adapted to promote the objects for which the board was constituted, according to the true intent and meaning of the same. "

### **38. Automatic termination of director's term in office**

The term of office of a Director shall be automatically terminated:

- if a Director, which includes the Chair, Vice-Chair or Secretary, resigns by delivering a written resignation to the Secretary of the Chamber; or, where such resigning Director is the Secretary of the Chamber, by delivering a written resignation to the Chair of the Chamber;
- if at a Meeting of Members an Ordinary Resolution is passed by the Members present at the meeting that the Director be removed from office;
- on death of the Director; or
- if a Director is absent from meetings of the Board of Directors continuously for a period of six (6) months.

If the Director who is terminated under this provision is also the Chair, Vice-Chair and/or Secretary of the Chamber, such

Director's term of office as the Chair, Vice-Chair or Secretary as the case may be, shall likewise be automatically terminated.

### **39. Removal of Directors by Board of Directors**

The Board of Directors may suspend or remove any Director, which includes the Chair, Vice-Chair or, from office if such Director violates any provision of the Certificate of Formation, By-Laws, Code of Ethics in the form prescribed by the Board of Directors from time to time, or other written policies of the Chamber, is negligent in the performance of their duties, or carries out any conduct which may be detrimental to the Chamber as determined by Special Resolution of the Board of Directors. A Director so suspended or removed may appeal such suspension to the Members at the next Meeting of Members, at which time the Members may confirm the decision of Board of Directors or reinstate such Director for the duration of their term of office.

### **40. Vacancies of Directors**

Where a seat on the Board of Directors is vacant pursuant to the section on automatic termination of Director's term of office or the section on removal by Board of Directors of this By-Law, the Board of Directors may at any of its meetings elect a Member of the Chamber to fill such vacancy. Any Director so elected shall hold office until the next annual election of Directors of the Chamber. Despite the foregoing, if the Members vote to remove a Director pursuant to this

By-Law, they may elect a Director to fill such vacancy at the same Meeting of Members at which the Director is removed. If the Members do not fill such vacancy, the Board of Directors may at any of its meetings elect a Member of the Chamber to fill such vacancy.

#### **41. Calling of meetings of Board of Directors**

Meetings of the Board of Directors may be ordered by the Chair or any two (2) Directors at any time and, if so ordered, shall be convened by the Secretary.

#### **42. Location of meetings of Board of Directors**

Meetings of the Board of Directors may be held at any time and place within the District as determined by the Board of Directors.

#### **43. Members at Board of Directors meetings**

Members may attend Meetings of Board of Directors only on the invitation of the Chair of the Board of Directors or by an Ordinary Resolution of the Directors in attendance at the meeting. However, Members in attendance may not take part in the proceedings at any such meeting.

#### **44. Participation in Board of Directors meetings by electronic means**

If a majority of the Directors consent, a Director may participate in a meeting of the Board of Directors or a committee of the Board of Directors by means of such telephonic, electronic or other communications facilities as to permit all persons participating in the meeting to communicate adequately with each other. A Director participating in a meeting by such means shall be deemed to be present at the meeting.

#### **45. Board of Directors meetings held entirely by electronic means**

If the Directors call a meeting of the Board of Directors, those Directors may determine that the meeting shall be held entirely by means of a telephonic, electronic or other communication facility that permits all participants to communicate adequately with each other during the meeting.

#### **46. Notice of meeting of the Board of Directors**

Notice of the time, date and place for the holding of a meeting of the Board of Directors shall be given in the manner provided in this By-Law to every Director of the Chamber during a period of ten (10) to fourteen (14) days before the day on which the meeting is to be held if sent by mail and not less than forty eight

(48) hours before the day on which the meeting is to be held if sent by telephonic, electronic or other communication facilities.

Notice of a meeting shall not be necessary if all of the Directors are present, and no one objects to the holding of the meeting, or if those absent have waived notice of or have otherwise signified their consent to the holding of such meeting.

Notice of an adjourned meeting is not required if the time, date and place of the adjourned meeting is announced at the original meeting.

#### **47. First meeting of a new Board of Directors**

Despite the section governing notice of meeting of Board of Directors, provided a quorum of Directors is present, each newly elected Board of Directors may without notice hold its first meeting immediately following the Meeting of Members at which such Board of Directors is elected.

#### **48. Regular meetings of the Board of Directors**

The Board of Directors may appoint a day or days in any month or months for regular meetings of the Board of Directors at a place and hour as determined. A copy of any resolution of the Board of Directors fixing the time and place of such regular meetings of the Board of Directors shall be sent to each Director immediately after being passed, but no other notice shall be required for any such regular meeting.

#### **49. Quorum at meetings of the Board of Directors**

Five (5) or more of the Directors in office shall constitute a quorum at any meeting of the

Board of Directors. A majority of such quorum may do all things within the powers of the Board of Directors.

### **50. Chair of Board of Directors meetings**

The Chair shall chair all meetings of the Board of Directors or, in the absence of the Chair, the Vice-Chair. In the event that the Chair and Vice-Chair of the Board of Directors are absent, any other Director chosen by the Board of Directors may chair the meeting.

### **51. Voting at meetings of the Board of Directors**

Each Director shall be entitled to exercise one (1) vote at all meetings of the Board of Directors. At all meetings of the Board of Directors, every question shall be decided by a majority of the votes cast on the question. In case of an equality of votes, the chair of the meeting in addition to an original vote shall have a second or casting vote.

## **Officers of the Chamber**

### **52 . Roles of Officers**

Unless otherwise specified by the Board of Directors which may, subject to the Act, modify, restrict or supplement such duties and powers, Officers of the Chamber shall have the following duties and powers associated with their positions:

- Chair. The Chair shall be responsible for chairing all meetings of the Board of Directors and responsible for

supervising and overseeing the implementation of the strategic plans and policies of the Chamber.

- Vice-Chair. The Vice-Chair shall, in the absence or disability of the Chair, perform the duties and exercise the power of the Chair and shall perform such other duties as shall from time to time be imposed upon him/her by the Board of Directors.
- Secretary. In addition to the requirements of the Act, the Secretary shall attend and be the Secretary of all meetings of the Board of Directors and Members. The Secretary shall enter or cause to be entered in the Chamber's minute book, minutes of all proceedings at such meetings; the Secretary shall give or cause to be given, as and when instructed, notices to Members, Directors, the auditors and members of committees; the Secretary shall keep or cause to be kept all books, papers, records, documents and other instruments belonging to the Chamber.
- Treasurer (if a Treasurer has been appointed). The Treasurer (if a Treasurer has been appointed) shall ensure proper accounting records in compliance with the Act are kept and shall render to the Board of Directors whenever required and in accordance with these By-Laws an account of all transactions of the Chamber and of the financial position of the Chamber; and the Treasurer (if a Treasurer has been appointed) shall have such other powers and duties as the Board of Directors may specify.
- Other Officers. The Board of Directors may appoint such other Officers as it deems appropriate. The powers and duties of all other Officers of the Chamber shall be such

as the terms of their engagement call for or the Board of Directors or Chair requires of them.

The Board of Directors may from time to time and subject to the Act, vary, add to or limit the powers and duties of any officer.

### **53 . Officer vacancies**

In the event the Board of Directors appoints a Treasurer or any other Officer of the Chamber, the Board of Directors may remove, whether for cause or without cause, any Officer so appointed, other than the Chair, Vice-Chair or Secretary. Unless so removed, an Officer shall hold office until the earlier of:

- a. the Officer's successor being elected or appointed;
- b. the Officer's resignation; and
- c. the Officer's death.

If the office of any appointed Officer of the Chamber (other than the Chair, Vice-Chair or Secretary) shall be or become vacant, the Directors may appoint a person to fill such vacancy.

For further certainty, this provision does not apply to the Chair, Vice-Chair or Secretary or any other member of Board of Directors who shall be governed by the sections on automatic termination of director's term in office and removal by Board of Directors.

### **54. Remuneration of Directors and Officers**

The Directors and Officers of the Chamber, shall not be remunerated for their services.

## **55. Indemnification**

Every Director or Officer of the Chamber or other person who has undertaken or is about to undertake any liability on behalf of the Chamber or any corporation controlled by it, and their heirs, executors and administrators, and estate and effects, respectively, shall, so long as they have acted honestly and in good faith, from time to time and at all times be indemnified and saved harmless out of the funds of the Chamber from and against:

- a. all costs, charges and expenses which such Director, Officer or other person sustains or incurs as a result of going about their duties or in or about any action, suit or proceeding which is brought, commenced or prosecuted against such Director, Officer or other person, or in respect of any act, deed, matter or thing whatsoever, made, done or permitted by such Director, Officer or other person, in or about the execution of the duties of such Director's, Officer's or other person's office or in respect of any such liability; and
- b. all other costs, charges and expenses which such Director, Officer or other person sustains or incurs in or about or in relation to the affairs of the Chamber, except such costs, charges or expenses as are occasioned by such Director's, Officer's or other person's own willful neglect or default.

In the event an individual requests the advance of funds in order to defend an action, claim, suit or proceeding referenced in paragraph (a) of this provision, the Board of Directors may approve such advance.

## **General**

### **56. Method of giving notice**

Any notice (which term includes, without limitation, any communication or document or other information) to be given (which term includes, without limitation, sent, delivered, received or served pursuant to the Act, the Certificate of Formation, the By-Laws or otherwise to a Member, Director, Officer or Committee Member or to the auditor shall be sufficiently given:

- a. if delivered personally to the person to whom it is to be given or if delivered to such person's address as shown in the records of the Chamber or in the case of notice to a Director to the latest address as shown in the records of the Chamber or in the case of notice to a Director to the latest address as shown in the last Annual Summary (as required by the Act) was sent by the Chamber to Corporations Canada;
- b. if mailed to such person at such person's recorded address by prepaid ordinary or air mail; or
- c. if sent to such person by telephonic, electronic or other communication facility at such person's recorded address for that purpose.

A notice so delivered shall be deemed to have been given when it is delivered personally or to the recorded address as previously mentioned; a notice so mailed shall be deemed to have been given when deposited in a post office or public letter box; and notice so sent by any means of transmitted or recorded communication shall be deemed to have been given when dispatched or delivered to the appropriate communication company or agency or its representative for dispatch. The Secretary may change or cause to be changed the recorded address of any Member, Director, Officer, auditor or Committee Member in accordance with any information believed by the Secretary to be reliable. The declaration by the Secretary that notice has been given pursuant to this By-Law shall be sufficient and conclusive evidence of the giving of such notice. The signature of any Director or Officer of the Chamber to any notice or other document to be given by the Chamber may be written, stamped, type-written or printed or partly written, stamped, type-written, or printed.

### **57. Invalidity of any provisions of these by-laws**

The invalidity or unenforceability of any provision of this By-Law shall not affect the validity or enforceability of the remaining provisions of this By-Law.

### **58. Omissions and errors**

The accidental omission to give any notice to any Member, Director, Officer, Committee Member or Auditor, or the non-receipt of any notice by any such person where the Chamber

has provided notice in accordance with the By-Laws or any error in any notice not affecting its substance shall not invalidate any action taken at any meeting to which the notice pertained or otherwise founded on such notice.

## **59. By-Laws or by-law amendments**

A new By-law or an amendment to the By-Laws requires approval of:

- a. The Members by Ordinary Resolution at any Meeting of the Members, provided that notice of meeting is provided to the Members in accordance with this By-Law; and
- b. The Minister

After the Members have approved the new By-law or an amendment to the By-laws, they shall be sent to the Minister for approval in accordance with the rules established by the Minister for such approval.

The new By-law or by-law amendment shall not be in force or acted upon until the Minister has approved it.

Notice of a proposed new By-law or an amendment to the By-Laws must be in writing and sent to all Members with the notice of meeting at which such proposed amendment is put to the Member for approval. A copy of such notice must be duly entered in the books of the Chamber as a minute of the Chamber.

## 60. Repeal of prior by-laws

All previous By-laws of the Chamber are repealed as of the coming into force of this By-Law. Such repeal shall not affect the previous operation of the previous By-Laws or affect the validity of any act done or right, privilege, obligation or liability acquired or incurred prior to its repeal.

This By-Law, being all of the by-laws of the Greater Kingston Chamber of Commerce, was approved by Ordinary Resolution of the Members present at a meeting of the Member duly called and held in Kingston, Ontario in accordance with the *Boards of Trade Act* (Canada) in this 13th day of January 2026.

Chair  
Kent Williams

Secretary  
Bittu George

